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ANNUAL
REPORT

CONTENTS

CONTENTS.....	2
LETTER	3
ABOUT US.....	4
TIMELINE	5
2025 HIGHLIGHTS	6
EDUCATIONAL PROGRAMS, COURSES, AND WORKSHOPS.....	7
PROJECTS AND PUBLICATIONS	9
BLOG	15
ACTIVITIES	16
ANNOUNCEMENT	27
CETYS IN THE MEDIA.....	28
DIGITAL COMMUNITY	30

LETTER

DEAR ALL:

We are pleased to share the annual activity report of the Center for Technology and Society Studies (CETyS, Centro de Estudios en Tecnología y Sociedad), a document that reflects our ongoing commitment to our mission of being a leading regional center for research, training, and outreach on digital policy and development in the public sphere. The year 2025 has been a period of consolidation and growth, marked by a dedication to academic training, research, and advocacy on critical issues on the Latin American digital agenda.

In terms of training, we continued to offer postgraduate programs and continuous education, an achievement that is largely due to the experience and knowledge of our international, expert, and multidisciplinary teaching team. In this regard, the Diploma in Internet Governance (DiGI) was, once again, a high-level forum for debate and exchange on digital governance, covering aspects such as infrastructure, cybersecurity, platforms, and the economic and political disruptions of Artificial Intelligence. The Digital Technologies Law Program (DTD), now in its 11th edition, reaffirmed its relevance through ongoing content updates, addressing the challenges of a constantly evolving field with profound impacts on the economy, the state, and social life. The 3rd edition of the International Diploma in Personal Data Protection (PDP) provided professionals with advanced knowledge of legal and public policy aspects related to data processing, with intensive training geared toward the role of Data Protection Officer (DPO).

In the area of research and projects, CETyS has made valuable contributions to the region, with two initiatives being particularly noteworthy. We have continued and deepened our work on the project "Latin America at the crossroads of generative AI and its responsible adoption in the judicial sphere", a seminal study addressing the challenge of integrating new AI tools within justice systems through an ethical and human rights-based framework. We have also strengthened our international partnerships by maintaining our active participation in "The HEMISPHERES Initiative", a key international consortium for networking and collaboration on digital policies at a global level.

We invite you to explore the following pages to learn more about the activities and achievements that defined our 2025. We extend our deepest gratitude to our community, our strategic partners, and all those who trust in the work of CETyS. Looking ahead to a future of constant digital transformation, we renew our commitment to remaining a space for research, training, and impact in 2026.

HAPPY HOLIDAYS



Carolina Aguerre
Director



Pablo Palazzi
Director



María Fernanda Martínez
Executive Director

ABOUT US

TEAM

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Alejandra Martínez Iglesias

WE ARE A MEMBER OF THE



GLOBAL NETWORK OF INTERNET AND SOCIETY RESEARCH CENTERS

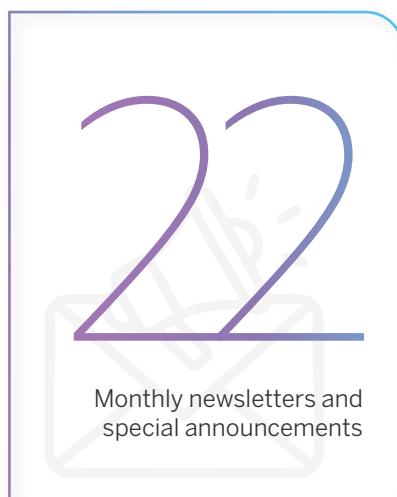
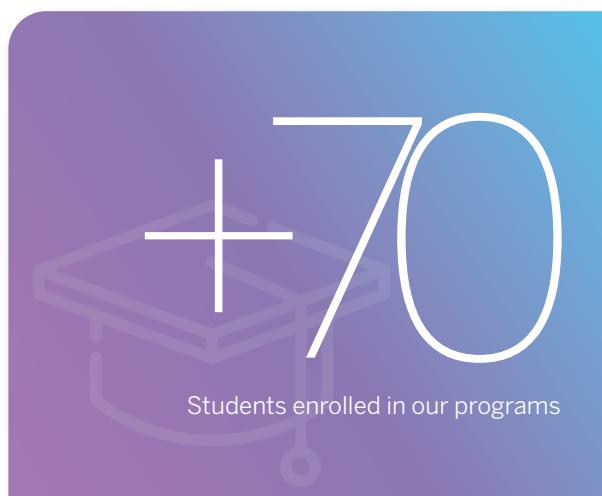
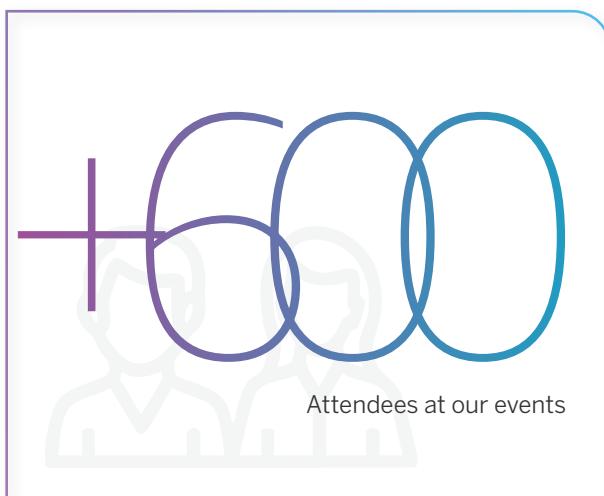
WE ARE A REGISTERED ED ORGANIZATION

NGOsource
Equivalency Determination on File

TIMELINE



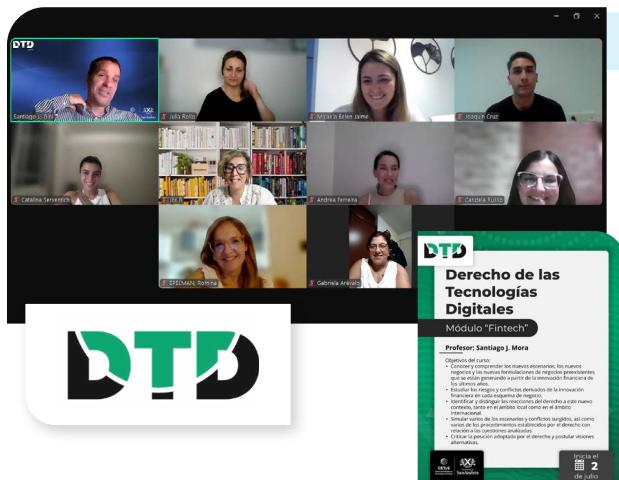
2025 HIGHLIGHTS



EDUCATIONAL PROGRAMS, COURSES, AND WORKSHOPS

POSTGRADUATE PROGRAMS AND CONTINUOUS EDUCATION

DIGITAL TECHNOLOGIES LAW (DTD)



Director: Santiago Gini

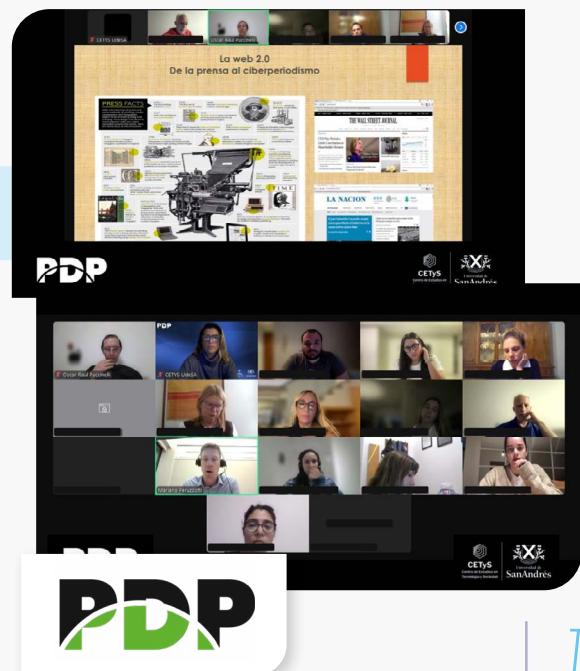
The [Digital Technologies Law](#) program aims to train professionals from different disciplines in the most relevant and current legal and public policy aspects for companies, organizations and consultants working in the Internet, digital technology and telecommunications industry. This year a new edition was held, which included, as every year, updates of its contents to meet the challenges of an ever-changing subject matter and with increasingly profound impacts on various areas of the economy, the State and social and political life.

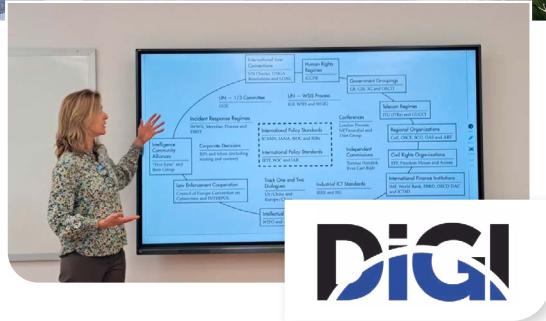
INTERNATIONAL DIPLOMA IN PERSONAL DATA PROTECTION (PDP)

Director: Pablo Palazzi

Academic Coordinator: Mariano Peruzzotti

The [International Diploma in Personal Data Protection](#) is a program aimed at professionals from the fields of law, communication, computer science, sociology and political science, among other disciplines, with the objective of providing advanced knowledge in legal and public policy aspects related to the processing of personal data and the different privacy laws enacted at regional and international level. It has two training stages: the first is introductory and then a more intensive training aimed at enabling future graduates to work as data protection officers.





DIPLOMA IN INTERNET GOVERNANCE (DIGI)

Director: Carolina Aguerre

Students, professors and experts from 8 countries in Latin America and the world participated in a new edition of DiGI, [Diploma in Internet Governance](#), at the Graduate School of the Catholic University of Uruguay with the institutional support of CETyS. In this edition of the program, we used both theoretical and practical approaches to address governance, regulation, and national, regional, and international public policies applied to the internet, Artificial Intelligence, digital platforms, childhood and adolescence, inclusion, and participation—bringing Latin American and Caribbean perspectives into dialogue with international processes.

COURSES AND WORKSHOPS

OUR PARTNERSHIP WITH WIKIMEDIA CONTINUES



As part of our commitment to promoting free access to knowledge and developing digital skills for active citizenship in this technological era, we developed the free virtual course “The Impact of Artificial Intelligence on the Exercise of Fundamental Rights in the Digital Environment”, in collaboration with Wikimedia Argentina.

During this eight-week training, which brought together over 130 participants from across the region, we explored data governance, platform regulation, intellectual property, and freedom of expression in the AI era. Additionally, we delved into the use of generative AI for writing and editing.

We continue to promote free access to knowledge and the development of digital skills for active citizenship in this technological age.

[More information](#)

PROJECTS AND PUBLICATIONS

HIGHLIGHT -

FORGING AN AGENDA AND COMMUNITIES OF PRACTICE FOR THE RESPONSIBLE ADOPTION OF GENERATIVE AI IN LATIN AMERICA

REGIONAL WORKSHOP TOUR ON GENERATIVE AI IN THE JUDICIARY



Throughout 2025, CETyS consolidated its leadership at the intersection of artificial intelligence and the judicial sphere, successfully concluding the workshop phase "Generative AI and the judiciary: building an agenda for responsible adoption", the final stage of the regional project "Latin America at the crossroads of generative AI and its responsible adoption in the judicial sphere", which began in 2024. The main objectives of this strategic initiative were:

i.) To reflect on the findings of the preliminary national reports prepared in the previous phase.

ii.) To encourage the creation of national agendas and communities of practice to promote the responsible adoption of generative AI in the judiciary.

SCOPE AND METHODOLOGY

The project was rolled out through a series of multisectoral workshops held in four relevant countries in the region, bringing together key actors from the ecosystem: local judiciary staff, academics, civil society, the private sector, and technical experts.



1. ARGENTINA (MAY):

The meeting focused on building a national agenda, continuing the line of work that CETyS has been carrying out since 2020.

Review of the workshop in Buenos Aires



"IA generativa y poder judicial: construyendo una agenda para la adopción responsable"

"IA generativa y poder judicial: construyendo una agenda para la adopción responsable"

CETyS Centro de Estudios en Tecnología y Sociedad



2. MEXICO (JUNE):

Local challenges, opportunities, and advantages were identified in relation to innovation and regulation of generative AI.

Review of the workshop in Mexico City



3. COLOMBIA (SEPTEMBER):

The findings and recommendations of the Colombian report were presented, focusing on areas of use, regulation, and training.

Review of the workshop in Bogotá

"IA generativa y poder judicial: construyendo una agenda para la adopción responsable"

CETyS Centro de Estudios en Tecnología y Sociedad

"IA Generativa e o Judiciário: Construindo uma Agenda para Adoção Responsável"

CETyS Centro de Estudios en Tecnología y Sociedad



4. BRAZIL (SEPTEMBER):

We closed the workshop phase in São Paulo with a multisectoral audience that discussed the present and future of regulation.

Review of the workshop in São Paulo

KEY DISCUSSION POINTS

In all workshops, the discussion focused on three key areas:

1. Uses of AI in the judiciary..
2. Regulatory and ethical challenges.
3. Need for training and education in the judicial ecosystem.



CLOSING OF THIS PHASE OF TRAVELING MEETINGS

In November, we invited participants to the "Dialogue: AI & the Judiciary", an open virtual meeting where more than 60 people gathered to reflect on the present and digital future of justice in our region.

It was an excellent opportunity to analyze the conclusions and impact of the project and exchange ideas with the researchers, collaborators, and institutions that participated in this process. This was an essential debate for charting the critical path of generative AI in the region. The full recording is available on our YouTube channel.

[See video](#)



SPECIAL MICROSITE WITH ALL PUBLICATIONS

The project documents can be explored on its [official website](#).

We would like to once again thank all the individuals and organizations that collaborated on this project, and especially the Tinker Foundation and The Rockefeller Foundation for their indispensable support in developing this work.

The closing of this project represents an important milestone for CETyS and the people and organizations that accompany and support us, laying the foundations for a robust and evidence-based regional agenda for the responsible and ethical adoption of generative AI in Latin American justice.



[More information about this line of work by CETyS](#)

HIGHLIGHT -

HEMISPHERES PROJECT. COOPERATION AND EXCHANGE BETWEEN EUROPE AND LATIN AMERICA AND THE CARIBBEAN.



During 2025, CETyS consolidated its role as a key player in digital policy through its participation in the [HEMISPHERES Project](#)—a consortium of higher education institutions in Europe, Latin America, and the Caribbean—which promotes cooperation, knowledge exchange, and learning in key areas.

This project is supported by the European Union.

NOTABLE INITIATIVES AND ACHIEVEMENTS OF THE HEMISPHERES CONSORTIUM

1 Publication of Policy Paper:

Members of the HEMISPHERES Consortium, in collaboration with the TUM Think Tank and the Global Network of Internet & Society Centers (NoC), have published the document “Inverting the Brussels Effect: What the EU Can Learn from Latin America in Digital Governance”. This policy paper highlights the complementary strengths of both regions and argues that, together, they can pioneer a more inclusive, resilient, and rights-based digital governance.

Policy Brief | September 2025




Inverting the Brussels Effect:

What the EU Can Learn from Latin America in Digital Governance

By members of the HEMISPHERES Consortium: Carolina Aguerre (Universidad Católica del Uruguay, UCU), Aya Ahmed (Universitat Internacional de Catalunya, UIC), João Victor Archegas (Instituto de Tecnología e Sociedade do Rio, ITS Rio), Wanderley Augusto Arias-Ortiz (Universidad Jorge Tadeo Lozano, Utadeo), Beatriz Botero Arcila (Institut d'Études Politiques de Paris, Sciences Po), Celina Bottino (ITS Rio), Lionel Brossi (Universidad de Chile, UCH), Favio Ernesto Cala Vitery (Utadeo), Ana María Castillo (UIC), Sandra Cortesi (TUM), Christian Fieseler (BI Norwegian Business School), Isadora García Avis (UIC), Urs Gasser (TUM, Lead Author), Pablo Gómez Ayerbe (TUM), Armando Guio Español (Network of Centers, NoC), Joan Hernández-Serret (UIC), Camila Hidalgo (TUM), Ronaldo Lemos (ITS Rio), María Pilar Llorens (UIC), Felipe César Londoño (Utadeo), Christoph Lutz (BI), Fabienne Marco (TUM), María Isabel Mejía (Universidad del Norte, Uninorte), Andras Molnar (TUM), Víctor Muñoz (Utadeo), Núria Roca Trenchs (UIC), Sofie Schönborn (TUM), Pedro Sigaud-Sellos (UIC), Markus Siewert (TUM Think Tank), Fabro Steibel (ITS Rio), Carlos Affonso Souza (ITS Rio), Jacob van de Kerkhof (Utrecht University, UU)

Published by the TUM Think Tank

Access the document in English

Access the document in Spanish

Access the document in Portuguese

2**Publication of Exploratory Policy Papers:**

In this first year, the HEMISPHERES Consortium, through Working Groups focused on each of the six thematic areas—Artificial Intelligence, Emerging Technologies and Metaverses, Internet, Platforms, Equity and Protection, Privacy and Security, and Youth and Media—has produced its first Exploratory Policy Papers. We are sharing the policy preparation documents that we have managed to consolidate in the three working groups in which CETyS has participated:

[Access the Artificial Intelligence Working Group document](#)

[Access the Internet Working Group document](#)

[Access the Privacy & Security Working Group document](#)

3**Strategic Meetings in Germany:****HEMISPHERES Project Forum**

(July, Burghausen):

Our representatives, Carolina Aguerre, Fernanda Martínez, and María Pilar Llorens, participated in the first in-person meeting. The debate was structured around six crucial areas: artificial intelligence, new technologies and metaverses, the Internet, platforms, equity and security, privacy and security, and youth and media.

**HEMISPHERES Workshop &**

Consortium Exchange

(November, Munich):

This strategic meeting, organized in collaboration with the European Education and Culture Executive Agency (EACEA), sought to establish a shared vision, review achievements, and chart a roadmap for increasing impact on public policy and long-term growth. Carolina Aguerre presented the progress made by the Internet working group, while María Pilar Llorens shared the results of Privacy and Security, reaffirming the integration of the Latin American perspective.

4**Participation in the AoIR 2025 Conference:**

Carolina Aguerre participated in the 2025 Association of Internet Researchers Conference (AoIR 2025 Ruptures) in Niterói, Brazil. Her work, "Synthetic data and global finance. Narratives, (dis)continuities, and ruptures", was part of a meeting that sought to challenge the dominance of Western discourses and highlight Latin America's pioneering role in the development of theoretical frameworks and strategies of active resistance to data colonialism.



This set of activities underlines CETyS' commitment to transnational research, knowledge creation from the Global South, and direct influence on digital cooperation agendas between the European Union and Latin America.



AI GOVERNANCE IN LATIN AMERICA

We share the article "Regional cooperation crucial for AI safety and governance in Latin America" by Maia Levy Daniel, associate researcher with CETyS. Maia explores the current landscape of AI governance in Latin America and shares a series of recommendations for the region to shape AI safety and governance from a human rights perspective.

[Access the article](#)

DATA PROTECTION LAW

The AAIP presented the book "Data Protection Bill. Different perspectives and a consensus: the need to update Argentine legislation", with contributions from experts from across the region.

Among the authors of the articles in this publication, notable contributors include Mariano Peruzzotti, academic coordinator of the International Diploma in Personal Data Protection (PDP), who covered the legal grounds of the project; and Pablo Palazzi, director of the same program and co-director of CETyS, who addressed international data transfers within the project.



[More information](#)

[Access the book](#)

"THE METAVERSE IN LATIN AMERICA"



As part of the Metaverse edition of our GuIA project—an initiative to research, discuss, and reflect on the ethics, principles, standards, and policies of Artificial Intelligence—on Tuesday, March 25, we released the document "The Metaverse in Latin America: a first approach to the potential impact on privacy and personal data protection", a report by Matias Jackson Berton and Maia Levy Daniel.

The document describes the Latin American regulatory landscape with regard to privacy and personal data protection, presents the exchanges and lessons learned from the discussion workshop between specialists from civil society, academia, and the private sector in the region that we organized in 2022, and outlines a first approach to the impact of the metaverse in Latin America and preliminary recommendations for the development of metaverse governance.

[Access the document](#)

BOOK: "INTERNATIONAL TRANSFER OF PERSONAL DATA IN LATIN AMERICA"

Our co-director, Pablo Palazzi, along with a prominent group of colleagues, published the book "International transfer of personal data in Latin America: Towards harmonization of standards".

This work, co-authored with Nelson Remolina Angarita, Ana Brian Nougrères, Luca Belli, and Jonathan Mendoza Iserete, is the result of a long and productive process. It all began with a paper presented at the 2023 CPDP LatAm, which was later enriched with valuable community feedback and published in the work "Personal Data Protection: Doctrine and Case Law".

In 2024, the project was recognized with the prestigious Policymakers Award from the Future of Privacy Forum, which drove its evolution into this comprehensive book.

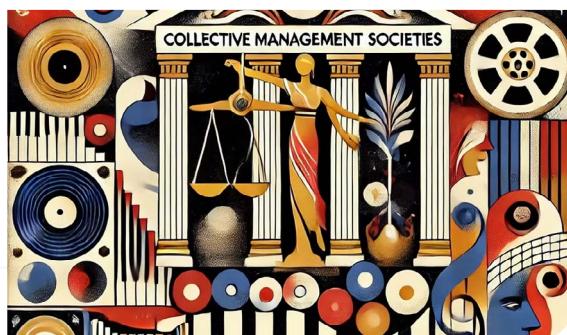


[Access the book in Portuguese](#)

BLOG

NEW REGULATORY FRAMEWORK FOR CMOS

Motivated by the new decrees updating the regulations applicable to Collective Management Organizations (CMOs), researchers María Fernanda Viecens and Silvana Rivero resume the conversation they began in 2022. In a new article published on the UdeSA Law Review blog, they revisit the structural challenges of the collective copyright management system in Argentina and the urgent need for its reform.

[Access the article](#)

THE NEW CREATIVE ECONOMY: REVOLUTION AND BORDERLESS OPPORTUNITIES

Sebastián Cabello, affiliated researcher, reviews the findings and scope of our research "Content platforms and creators in Argentina: Analysis of the value chain and production and monetization modalities". He also outlines the start of a new phase that will explain the advancements, trends, and stylized facts of this dynamic ecosystem.

[Access the article](#)

CURRENT CHALLENGES, ANCIENT DISCUSSIONS

Silvana Rivero argues that, in the face of rapid technological progress, regulatory responses that have already proven to be ineffective or excessive are reappearing.

This text proposes reopening these discussions by revisiting past consensuses, but with a vision focused on the present and the future—avoiding shortcuts that, while potentially attractive, often create more complications than benefits.

[Access the article](#)

ABOUT DATA LEAKS

A data leak can have an irreversible impact. Do you know why?

In the article "Data leaks: origin, impact, and prevention strategies", Marcela Pallero (DTD professor) and María Trevisani Vespa (DiGI and PDP graduate) analyze the causes and risks of this growing and increasingly frequent problem, and provide the keys to a more responsible digital citizenship.

[Access the article](#)

ACTIVITIES

CETyS 2025 KICK-OFF



We were thrilled to meet with the CETyS team, collaborators, and colleagues to celebrate and review last year's work, share projects and ideas for 2025, and brainstorm new challenges.

[More information](#)

2ND ANNUAL CYCLE OF THE DIGI READING AND DISCUSSION GROUP

In April, the DiGI Group launched its 2nd annual cycle of reading, exchange, and reflection, involving all cohorts of the Diploma in Internet Governance and its faculty. We are committed to this space for learning, collaboration, and networking to continue strengthening knowledge in policies and concepts related to digital governance.

Throughout the year, we have enjoyed enriching debates centered on the following presentations:

- “Great Power Competition and AI Governance: The Role of Cosmotechnics in a Fragmenting Digital Order”, by Joaquín Maquieira Alonzo (Fudan University). Moderated by Patricia Vargas León (Yale ISP - Indiana University Bloomington)
- “Reflections on the role of autonomous guarantor bodies and the exercise of digital rights. The case of Mexico”, by Nayelli Torres (Article 19). Moderated by Carolina Aguerre (CETyS|UdeSA + UCU)
- “Investigating DNS Blocking in Latin America”, by Carolina Aguerre (CETyS|UdeSA + UCU) and Luca Raimondo (UCU). Moderated by Ignacio Estrada (LACNIC)
- “Community Data Governance”, by Kiado Cruz (INDIGITAL). Moderated by Emiliano Venier (University of Salta)
- “Platform governance in Latin America: narratives, corporate power, and disputes over regulation”, by Vladimir Cortés Roshdestvensky (Digital Action). Moderated by Carolina Aguerre (CETyS|UdeSA + UCU) and Miguel Angel Dobrich (Amenaza Roboto)
- “Thinking about AI in the region. The case of AI in Peru: diagnosis and legal framework”, by Lucia Pacheco (Hiperderecho) and Carlos Guerrero (SEGIB). Moderated by Patricia Vargas León (Yale ISP - Indiana University Bloomington)



LAUNCH OF IGF ARGENTINA



On April 24, on Girls in ICT Day, we gathered to inspire technological vocations and build a more inclusive digital future, while also celebrating the launch of the Argentina Internet Governance Forum (IGF Argentina)—a multi-stakeholder space to debate and shape the country's internet governance agenda.

[More information](#)

CETyS AT INTERNET DAY 2025

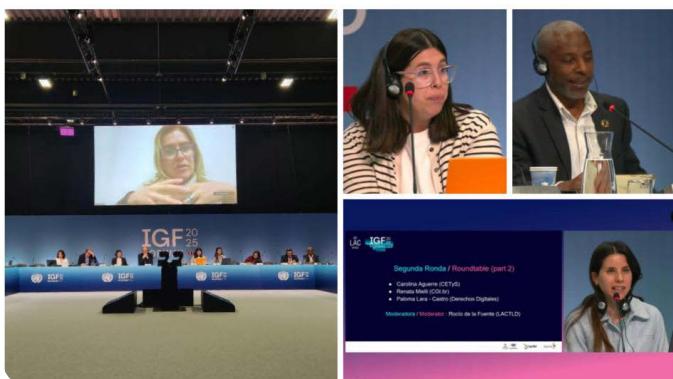
Fernanda Martínez moderated the panel “WRC-2027, WISIS+20: issues being raised in the region and how to address them in a context of constant change”, with the participation of Celedonio von Wutthenau (Director of Government Relations LATAM at Nokia), Rodrigo de la Parra (Vice President for Latin America and the Caribbean at ICANN), and Ernesto Majó (Executive Director and CEO of LACNIC), who highlighted the need for regional stakeholders to get involved and participate in global mechanisms to ensure that the regional perspective is taken into account in dialogue processes and policy and regulation definition.



We also shared an institutional space with other educational organizations to raise awareness about the importance of training in areas such as data protection, AI, connectivity, and internet governance, among others.

Thank you, CABASE, for inviting us to be part of Internet Day 2025 and for your ongoing commitment to greater inclusion of topics, organizations, and leaders in the digital environment.

IGF LAC SPACE 2025



[Access the recorded session](#)

At the IGF 2025 LAC Space (Internet Governance Forum) in Norway, which we co-organized with LACNIC and LACTLD, organizations, key stakeholders, and researchers from the region gathered to reflect on the evolution of Internet governance in Latin America and the Caribbean, discussing how their latest projects have contributed to economic and social inclusion, the advancement of human rights, and the guarantee of universal access.

During her speech, Carolina Aguerre urged the strengthening and continuity of the IGF's multistakeholder model in the Latin American and Caribbean region in order to ensure and strengthen the region's representation and influence in international forums and other instances.

HIGHLIGHT -

HOSTS OF THE 17th CPR LATAM 2025

This year, we hosted the 17th Communication Policy Research (CPR) LATAM Conference 2025 at Universidad de San Andrés.



The event brought together key leaders—academics, industry, government, and civil society—to discuss digital transformation in the region. Crucial topics such as artificial intelligence, the environmental impact of technology, and the digital divides affecting Latin America were addressed.

The conference reaffirmed the need to approach digital transformation from a regional perspective, prioritizing equity, sustainability, and sovereignty. CPR LATAM 2025 provided valuable insights, and CETyS remains committed to facilitating these meetings to generate better policies in digital technologies.

[More information](#)
COMPETITION FORUM

Our affiliated researcher, Fernanda Viecens, participated in the OECD's Latin American and Caribbean Competition Forum 2025 in Paraguay.



Fernanda presented regional cases in the session on "Remedies in digital markets", applying a competition analysis topology, which enriched the debate.

The discussion was very valuable, confirming that the region is beginning to see concrete results in digital regulation (including proposals from Brazil and Chile). It also highlights the importance of research into competition policies adapted to Latin America.

[More information](#)

EUROPEAN CONVENTION ON HUMAN RIGHTS

Pilar Llorens, associate researcher, participated in a panel discussion on the implications of artificial intelligence for human rights, particularly in the work of human rights courts, during the symposium "The European Convention on Human Rights at 75: Transnational Perspectives and Global Interaction" in Berlin.



Dr. Llorens' presentation, based on the findings of CETyS's research project "[Latin America at the crossroads of generative AI and its responsible adoption in the judicial sphere](#)" at the domestic level, focused on two aspects: i) the consequences of deploying and using AI (especially generative AI) in the daily work of courts, highlighting the need to ask why these tools are needed; and ii) the impact that the jurisprudence of human rights courts can have on AI governance, especially considering that most existing regulatory frameworks contain references to human rights.

[More information](#)

GLOBAL DIGITAL RIGHTS

Global Digital Rights Carolina Aguerre participated in the Global Network Initiative (GNI) 2025 Annual Learning Forum, held alongside CELE's "Towards a Free Internet" workshop, and the workshop "Shaping Global AI Governance Through Multistakeholder Dialogue", which served as an official pre-event for the 2026 AI Impact Summit.

During these sessions, international and regional experts debated how geopolitical and technological transformations are redefining the online human rights environment, with a special emphasis on Latin American perspectives.

Our congratulations to CELE and GNI for joining forces toward strengthening freedom of expression and fundamental rights in the digital environment.

AI
IMPACT
SUMMIT
महाराष्ट्र 2026 भारत
WELFARE FOR ALL | HAPPINESS OF ALL
PRE-SUMMIT EVENT
Shaping Global AI Governance
Through Multistakeholder Dialogue

Amplifying diverse voices and regional insights to shape inclusive, democratic, and multistakeholder AI governance worldwide.

10th ANNUAL FINTECH LAW ARGENTINA 2025 CONFERENCE



On November 3, we successfully held the 10th edition of the Annual Fintech Law Argentina 2025 Conference, co-organized with the Master's Degree in Business Law (MDN) at UdeSA.

Industry leaders discussed Fintech regulation, analyzing the industry's 10-year history, advances in Open Banking, and challenges in Virtual Assets and Tokenization. The meeting also addressed the tax challenges facing the ecosystem.

After these first 10 years, the annual Fintech Law Argentina conference continues to establish itself

as a key space for promoting reflection and debate on financial technological innovation and its legal framework in Argentina and the region.

We thank the participants and attendees who continue to join us year after year.

[More information](#)

AT LACIGF 2025

In November, the Latin American and Caribbean Internet Governance Forum (LACIGF) took place in the city of Córdoba.

We had the pleasure of participating in the panel “Geopolitics of digital infrastructure: can Latin America build sovereignty in the era of AI?”, alongside experts in digital geopolitics and data governance. We debated how the Global North’s technological race impacts Latin America, aiming to highlight infrastructure as the core of digital power and explore courses of action for the region. We also participated in the session “Internet resource governance in Latin America and the Caribbean: Multisectoral approach, regulation, and fragmentation”, in which we

explored the governance of Internet resources in the region, analyzing common principles, different institutional arrangements, and the challenges that currently condition established governance and management processes, with the objective of identifying solutions based on the multistakeholder model.

These have been intense and productive days of dialogue and learning. Beyond the concrete progress achieved, the path traveled confirms that regional challenges persist. To ensure the robustness of the Internet in Latin America, we must promote and support the creation of public policies that synthesize the participation of multiple sectors with a non-negotiable foundation of technical knowledge and evidence.

Congratulations to the Colnodo team, who carried out the technical secretariat, and to our colleagues at Civic House, hosts of this edition.

[More information](#)



STRATEGIC DIALOGUE: AI AND DIGITAL INNOVATION WITH UK EXPERTS

On November 25, in co-organization with Civic Compass, we hosted an enriching in-person dialogue between British and Argentine specialists and academics centered on AI and Digital Innovation.

The meeting revolved around a key question: How can bilateral collaboration between

experts help design AI policies that promote both competitiveness and inclusion? The session was a vital space for exchange that underlines the importance of international cooperation in addressing the challenges of technological governance.

We were honored to have the distinguished participation of Harry Farmer (Ada Lovelace Institute) and Matilda Titeca (UK Department for Science, Innovation & Technology), two international leaders in AI ethics, governance, and public policy. Their presentations offered a crucial global perspective on how to balance technological advancement with values of equity. The dialogue allowed for a deeper exploration of how technical evidence and the exchange of experiences are fundamental to developing a regulatory framework that maximizes the benefits of AI for all of society.

IGF ARGENTINA 2025

In December, the Argentina Internet Governance Forum (IGF) 2025 was held. Fernanda Martínez moderated the session on Artificial Intelligence and Public Policy, featuring the participation of Martín Gandler (CONICET), Valentín Betroni (Science Policy Research Unit), Julia Kampel (Young AI Leaders: Buenos Aires Hub), and Marina Bericua (Microsoft).

We recognize Internet Governance Forums as indispensable platforms for a comprehensive discussion of digital issues, ensuring the presence of all necessary voices (government, academia, private sector, technical community, and civil society). At CETyS, we actively support and promote these spaces in the region. Our goal is to foster an informed and representative dialogue that lays the groundwork for the collective construction of an Internet that remains always open, stable, and secure.



AI AND PRIVACY



The International Diploma in Personal Data Protection (PDP) celebrated its 3rd Annual Personal Data Protection Conference. Held at the Riobamba Auditorium in Buenos Aires, with a live online broadcast, the event established itself as a key space for regional debate.

This year, the discussion focused on the complex and urgent intersection between Personal Data Protection and Artificial Intelligence in Latin America. The conference featured prominent multisectoral participation from both national and international levels. Through presentations and panel

discussions, attendees explored the ethical, legal, and regulatory challenges that AI poses to privacy regimes. This dialogue highlights CETyS's commitment to disseminating sound technical information and promoting a robust data protection framework adapted to emerging technologies.

OTHER ACTIVITIES

LAUNCH OF ANCI IN CHILE

In January, Marcela Pallero, DTD professor, participated in the first episode of the 2025 podcast of Chile's National Cybersecurity Agency (ANCI), alongside the agency's director, Daniel Alvarez, answering key questions from the public and private sectors and inquiries about the implementation of its Cybersecurity Law, as well as discussing the main challenges in the region.

[Access the podcast](#)



"STAKEHOLDER CONSULTATION ON ARTIFICIAL INTELLIGENCE" WORKSHOP

María Pilar Llorens participated in the UNESCO workshop "Stakeholder Consultation on Artificial Intelligence" in Córdoba, which brought together various actors to gather perspectives on the impact and opportunities offered by AI for the sustainable economic and social development of the region, through ethical and responsible use.



"AI IN LATIN AMERICA AND THE CARIBBEAN" CONFERENCE



In March, the conference "AI in Latin America and the Caribbean: Challenges, strategies, and governance for the region's development" was held at the ECLAC offices in Santiago, Chile, with the support of the European University Institute. Carolina Aguerre participated in the event, where the ethical, political, and economic challenges of AI were addressed.

[More information](#)



CAROLINA AGUERRE AT MILA, MONTREAL

Carolina Aguerre once again participated as a lecturer at Mila (Quebec AI Institute) for the 2025 Summer School, a program that brings together leading figures in the fields of AI, ethics, law, public policy, and more, who are committed to promoting a more responsible and rights-based approach to AI.

[More information](#)

PARTICIPANTS AT ICN25, EDINBURGH

María Fernanda Viecens, acting as a non-governmental advisor to Argentina's National Commission for the Defense of Competition, participated in a panel on unconventional solutions in merger control, alongside representatives from agencies of the European Commission, the United Kingdom, Zambia, and Mauritius, within the framework of the International Competition Network Annual Conference 2025 in Edinburgh, the most important global event for competition agencies.

[More information](#)

PRESENT AT CPDP.IA, BRUSSELS

María Pilar Llorens, CETyS researcher, shared some of the preliminary findings of the Argentine case from the study "Latin America at the crossroads of generative AI and its responsible adoption in the judicial sphere" during the session "The use of AI by the Judiciary in Latin American Countries: Hallucination or Opportunity?" at CPDP.ai 2025, organized by the Center for Technology and Society at the FGV Law School in Rio de Janeiro, Brazil, together with colleagues Bianca Kremer, Pablo Trigo, Agneris Sampieri, and Filipe Medon.

[More information](#)

DEBATE ON THE TRANSFORMATION OF COPYRIGHT MANAGEMENT

As part of the legislative reforms on copyright in Argentina, a meeting was held entitled "Transforming copyright management: competition and transparency as key pillars".

The event, co-organized with ICC Argentina and the Argentine Chamber of Commerce and Services, brought together experts from the sector to discuss the challenges and opportunities posed by the opening of the market, previously monopolized by Collective Management Organizations (CMOs).



Silvana Rivero, Fernanda Viecens, and Sebastián Cabello revisited the discussions raised in their paper "Collective management of copyright in Latin America: challenges and opportunities arising from advances in the digital economy" ([document in Spanish](#)), focusing on the structural challenges of the collective copyright management system in Argentina and the urgent need to reform it.

Among the key points addressed, they emphasized the need to foster a competitive environment following the elimination of legal monopolies, noting that CMOs have a special responsibility under competition law and must avoid exclusionary conduct that limits both individual management and the emergence of new service providers. Transparency in their actions is key to preventing abuses of dominant position and ensuring a fairer and more efficient system in today's digital ecosystem.

[More information](#)



MASTERCLASS BY AARON MARTIN

As part of the International Diploma in Personal Data Protection, and to mark the 10th anniversary of the adoption of data protection regulatory frameworks by the International Committee of the Red Cross (ICRC) and the UN Refugee Agency (UNHCR), as well as the Resolution on Privacy and International Humanitarian Action adopted by the Global Privacy Assembly (GPA), Dr. Aaron Martin, Professor at the University of Virginia's School of Data Science, gave an open master class on the main lessons learned and challenges faced by the humanitarian sector over the past decade.

[Access the 3rd edition of the handbook](#)

REAL ML WORKSHOP IN MÉXICO

In June, our associate researcher María Pilar Llorens participated in REAL ML 2025 in Mexico City, a workshop entitled: "AI for whose benefit? Rethinking AI 'for humanity'", to help a global movement of researchers understand the impact of AI on communities.



The event brought together an interdisciplinary and international group of professionals working on issues related to AI responsibility to collaborate on the development and improvement of various AI projects through collective work in the form of practical tasks, plenary debates, and small group exercises.



CAROLINA AGUERRE AT THE KU LEUVEN AI SUMMER SCHOOL

Carolina Aguerre participated in the 5th edition of the KU Leuven AI Summer School, featuring in a panel titled "AI Governance in the World". The event, which focused on AI policies beyond the EU, brought together experts from Latin America, Africa, China, and the US to compare and learn from diverse global perspectives.

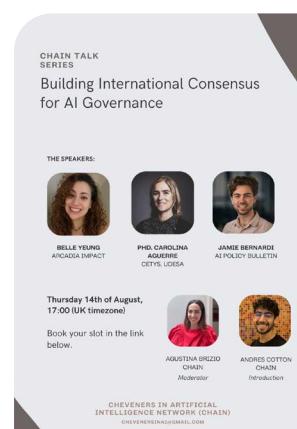
PABLO PALAZZI AT CPDP LATAM, IN RIO DE JANEIRO



Pablo Palazzi participated in a panel at the CPDP LatAm conference, organized by the Center for Technology and Society (CTS-FGV), on technological innovation in Latin America.

During the session, the importance of collaboration between the public, private, and academic sectors for sustainable growth was highlighted. The debate focused on key challenges such as the creation of "smart" regulations and the need to ensure that technology benefits everyone without increasing inequalities.

AN INTERNATIONAL CONSENSUS FOR AI GOVERNANCE



Within the framework of the CHAIN Talk initiative, Chevening scholars from Argentina organized an open dialogue on the creation of an international consensus for AI governance.

The event featured Carolina Aguerre, Belle Yeung from Arcadia Impact, and Jamie Bernardi from the AI Policy Bulletin as guest speakers. Moderated by Agustina Brizio, with opening remarks by Andrés Cotton, the meeting centered on AI governance, exploring perspectives and challenges to achieving an international agreement in this field. The panel presented various stances and strategies necessary to establish regulatory frameworks that enable the responsible development and use of AI on a global scale.

AI AND DATA GOVERNANCE TO ENHANCE OPEN JUSTICE



We participated in the First International Conference on Open Justice, held in Santo Domingo, Dominican Republic, organized by RIJA and the OGP, in pursuit of a justice system that is more accessible, transparent, and people-centered.

María Pilar Llorens presented on the panel regarding the challenges of AI in justice. In her presentation, she addressed the ethical, legal, and structural complexities involved in using AI within the judicial system, highlighting the need for proper regulation and training.



AI SAFETY IN LATAM

Carolina Aguerre participated in the high-level event "Advancing AI Safety in Latin America: Learning from Local Experiences", held at the British Embassy in Mexico City.

Organized by the Secretariat for the International AI Safety Report of the UK's AI Security Institute (AISI) and Eon Institute, this meeting gathered leaders, experts, and key stakeholders from the AI ecosystem in LATAM.

Based on the findings and recommendations of the International AI Safety Report 2025, high-level leaders from eight countries explored its particular relevance for the region, reflected on global AI risks, and analyzed specific challenges and opportunities for Latin America to move toward a safer, more responsible, and inclusive future in the development and adoption of this technology.



AI AND FUNDAMENTAL RIGHTS

We participated in the conference "The Crossroads of the 21st Century: Artificial Intelligence and Fundamental Rights", organized by the CPACF (Public Bar Association of the City of Buenos Aires) alongside Editorial Jusbaires and Fundación MEDIFÉ.

Among the experts who discussed Latin American and European perspectives and approaches toward the global challenges of AI, Carolina Aguerre shared her reflections on regional AI governance.

AI AND JUSTICE IN BRAZIL

Fernanda Martínez participated in the international seminar "Artificial Intelligence and the Justice System in Latin America", held in São Paulo on October 9 and 10, 2025.

The meeting, organized by the Public Defense Office of São Paulo and the EFF, brought together specialists to reflect on the challenges and potential of AI within the justice system. Throughout the sessions, crucial topics such as access to justice, due process, regulatory frameworks, and transparency were debated. CETyS's presence in this international forum highlights our commitment to the responsible adoption of these technologies within the region's judicial sphere.

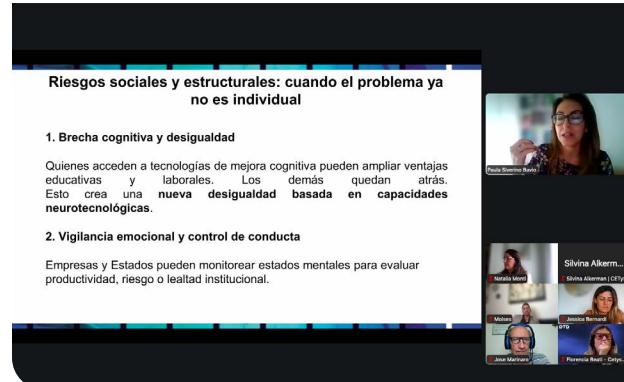


[More information](#)

VIRTUAL SEMINAR "THE CHALLENGE OF REGULATING NEUROTECHNOLOGIES BY STATES"

To close the year, we co-organized with the Fundación Kamanau the virtual seminar "The challenge of regulating neurotechnologies by States". The event focused on a comparative analysis of the UNESCO Recommendation and the OAS Inter-American Principles on Neurotechnologies and Human Rights.

The seminar was attended by experts from key international organizations and academics. Dafna Feinholz (UNESCO) and Alejandra Valencia Gártner (OAS) spoke on the topic of international regulatory standards. Subsequently, the section on ethics, law, and applied neurotechnologies included Micaela Mantegna, Natalia Monti, and Paula Siverino Bavio (International Bioethics Committee of UNESCO), who addressed the practical implications of regulation in the field of law and bioethics.



[Access the recorded session](#)

ANNOUNCEMENT



CAROLINA AGUERRE ELECTED MEMBER OF THE IGF 2025 MAG

Carolina Aguerre was appointed by the UN Secretary-General to join the Multistakeholder Advisory Group (MAG) 2025 of the Internet Governance Forum (IGF).

The IGF provides a platform for discussing critical issues and challenges in Internet governance. The IGF MAG is composed of 40 members representing various interest groups in Internet governance and regions around the world.

[More information](#)

CETyS IN THE MEDIA

LA NACIÓN: LAW AND THE EMERGENCE OF DEEPFAKES

In the article "El derecho y la irrupción de los deepfakes", published in the newspaper La Nación, Pablo Palazzi reflects on and warns about deepfakes, revenge pornography, and the use of AI to infringe upon privacy rights.

[Access the article](#)

LA NACIÓN: "A LA CARTE: HOW THE CONTENT ECONOMY WORKS"

The CETyS research study "Content platforms and creators in Argentina: Analysis of the value chain and production and monetization modalities" (2023), regarding the creator economy, continues to garner significant attention and impact.

[Access the article](#)[Access the research study](#)

EL PAÍS (URUGUAY): CONTENT CREATORS TURN PROFESSIONAL, PUTTING THEIR IDEAS AT THE SERVICE OF MAJOR COMPANIES

The article "Los creadores de contenido se profesionalizan y ponen sus ideas al servicio de grandes empresas" in El País (Uruguay) explores the professionalization of content creators and their central role in the digital economy. Our contribution focused on analyzing the evolution of these figures within digital platforms, emphasizing the economic and regulatory implications involved in the transition from a hobby to a consolidated profession. This is a fundamental debate for understanding the new dynamics of the digital labor market and the challenges posed by platform regulation.

[Access the article](#)[Access the research study](#)

0343: "MAY 17: WORLD INTERNET DAY"

On the occasion of World Internet Day, the digital platform 0343 reported on the progress and pending issues regarding connectivity and digital rights in Argentina. Carolina Aguerre highlighted the importance of guaranteeing connectivity as a fundamental right for inclusion and pointed out that the country's main challenge is to bridge the digital divide and improve the quality and affordability of the service. A key reminder of the urgent challenges we face in terms of digital infrastructure.

[Access the article](#)

UNIVERSIDADES HOY: "WORKSHOP ON GENERATIVE AI AND JUSTICE HELD AT UDESA"

Universidades Hoy reviewed the Workshop on Generative AI in the Judiciary, Argentine Chapter, which we held at UdeSA. The article highlights CETyS' role as host and organizer of this multisectoral meeting that brought together key players from the judicial sector, academia, and civil society. The focus of the day was on building an agenda and a national community of practice that promotes the responsible adoption of AI in the justice sphere.

[Access the article](#)

DIARIO ÉPOCA: "CONNECTIVITY: TOTAL INTERNET ACCESS GREW BY 35% HERE"

Diario Época analyzed the statistical growth of Internet access in the country, a figure that, although encouraging, requires qualitative analysis. The article cited the research "Assessing Internet Development in Argentina. Using UNESCO's Internet Universality ROAM-X Indicators", conducted by CETyS for UNESCO, highlighting Carolina Aguerre's emphasis that the challenge is no longer just the quantity of access, but the quality, affordability, and digital inclusion of the most vulnerable populations. The article is an excellent opportunity to understand the context and variables that must be considered behind the connectivity figures.

[Access the article](#)
[Access the publication](#)

DESDE EL CONOCIMIENTO: "AI IN THE JUDICIAL SYSTEM: THE UNIVERSITY OF SAN ANDRÉS PRESENTS REVEALING DATA"

The media outlet Desde el Conocimiento echoed the presentation of the CETyS report on the implementation of AI in the justice system. The article celebrates the dissemination of this "revealing data", which seeks to establish a serious and in-depth diagnosis of how the region is handling the leap to Generative AI in the judicial sphere. We invite you to read the article to get a complete picture of how CETyS' research is fueling public discussion.

[Access the article](#)
[Access the research project](#)
[Access the Argentine report](#)

ABOGADOS.COM.AR: "AI IN THE JUDICIAL SYSTEM: UDESA PRESENTS THE FINDINGS"

The website Abogados.com.ar dedicated an article to the presentation of the preliminary findings of our research on generative AI in the Latin American judicial system. The article highlights the event organized by UdeSA's CETyS to share these "revealing findings" with the legal community. The article also underlines the importance of generating an informed debate in the sector on the responsible adoption and need for adequate regulation of generative AI in professional practice.

[Access the article](#)
[Access the Argentine report](#)
[Access the research project](#)

CLARÍN: "CHALLENGES OF GENERATIVE AI: LAYOFFS, HALLUCINATIONS, AND OPENAI INVESTMENT IN ARGENTINA"

The Clarín newspaper interviewed Carolina Aguerre and María Pilar Llorens, in the context of the publication of the Argentine report of our study: "Latin America at the crossroads of generative AI and its responsible adoption in the judicial sphere".

The article quotes our experts and other leading figures and addresses the most pressing challenges of this technology in the local judicial sphere, such as the threat of "hallucinations" (generation of false information), the impact on the workforce, and the need for strategic investment for safe implementation. In particular, our participation offered a crucial perspective on whether the Argentine justice system is truly prepared for this technology.

[Access the article](#)
[Access the Argentine report](#)
[Access the research project](#)

IPROFESIONAL: "ARTIFICIAL INTELLIGENCE IN THE ARGENTINE JUSTICE: URGENT CHALLENGES FOR RESPONSIBLE ADOPTION"

iProfesional analyzed the "urgent challenges for responsible adoption" of Artificial Intelligence in the Argentine justice system, citing and consulting the findings of the Argentine report from the study: "Latin America at the crossroads of generative AI and its responsible adoption in the judicial sphere" by CETyS.

The article highlights the key recommendations of our research, focused on the need to establish clear ethical and governance frameworks for this technology. We emphasize that adoption must be strategic and responsible, addressing issues of accuracy and fairness for the future of the judicial system.

[Access the article](#)
[Access the research project](#)
[Access the Argentine report](#)

DIGITAL COMMUNITY

